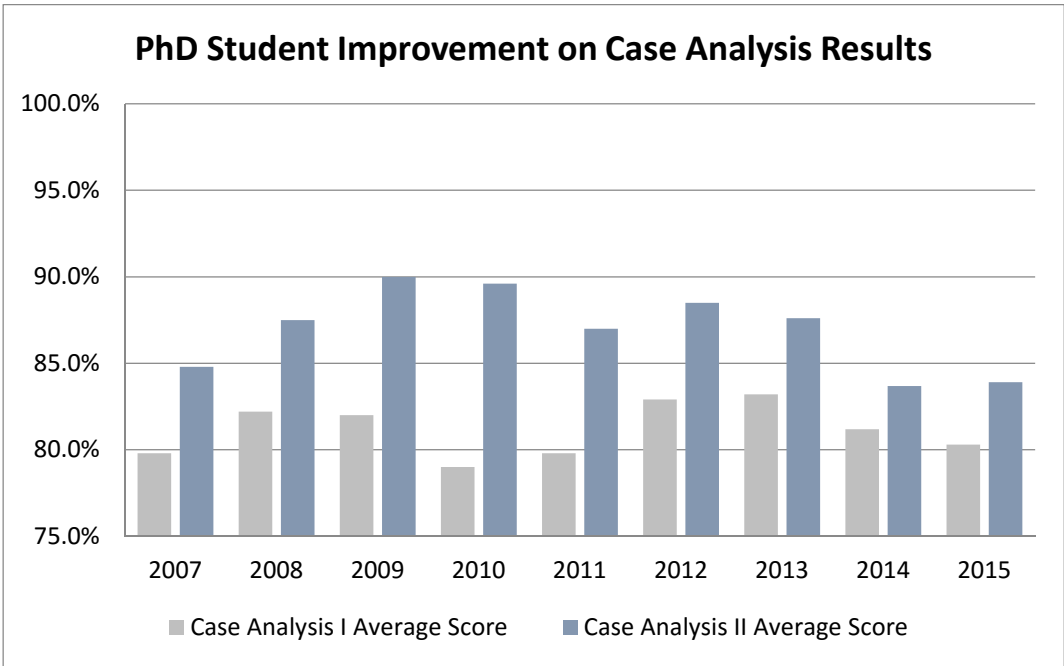


PhD Case Analysis I and II Comparative Results			
	<u>Case Analysis I average score</u>	<u>Case Analysis II average score</u>	<u>Student improvement average % increase in score</u>
2007	79.8%	84.8%	6.3%
2008	82.2%	87.5%	6.5%
2009	82.0%	90.0%	9.8%
2010	79.0%	89.6%	13.4%
2011	79.8%	87.0%	9.0%
2012	82.9%	88.5%	6.8%
2013	83.2%	87.6%	5.3%
2014	81.2%	83.7%	3.1%
2015	80.3%	83.9%	4.5%
Overall improvement			7.2%



Each column in the table above represents a cross-section of all the students completing the Case Analysis II in the given year. The score is then compared to the score received for the Case Analysis I completed at the start of the program. The results demonstrate that, on average, DBA students have improved 7.2% over the past nine years in their ability to analyze business cases.